The Transformation Brief

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Lead signal

The fastest way to ship AI is to govern it.

Databricks found governed portfolios ship twelve times more projects into production.

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Lead signal

Databricks put a number on something I have argued for two years, companies that govern their AI get more than twelve times as many projects into production as those that do not.

Governance reads as the thing that slows AI down, and the data says it is the thing that lets AI ship. Set that against MIT NANDA's finding that **95 percent** of GenAI pilots return no measurable profit, and Gartner's forecast that **40 percent** of enterprises will decommission their agents by 2027 after production incidents. The projects that reach production are the ones somebody could govern.

Pilots rarely die because the model was weak, they die because nobody could say with confidence what the system would do in production, so nobody signed the release. I have sat in that room, the demo works, everyone nods, and then no one will put their name to the go-live. The friction between a working demo and a live system is almost never technical, it is the absence of a decision anyone is willing to own.

From	To
Governance as compliance, a cost in a central function	Governance as throughput, twelve times more in production

From my office, the AI BVF is an open, MIT-licensed scoring protocol, **1,180 monthly downloads** on npm, published to the official MCP registry and the Glama directory, and listed on the MCP Marketplace at a 9.7 security rating. The Workflow Coroner runs that scoring across a process estate to say what to stop so the rest can ship. Fund governance inside each initiative's business case, the twelve times gives a CFO a reason to say yes that the language of risk and control never will.

Sources Databricks, State of AI Agents, 2026. · MIT NANDA, 2025. · Gartner, 2026.

On the radar

Three signals from the week.

Each one tests who controls the AI stack.

Washington and Brussels · 2 June 2026

7%
of global turnover, the EU fine ceiling

The White House signed an executive order creating a voluntary frontier-model regime, classified benchmarking and pre-release access, with an explicit line that nothing in it requires licensing or preclearance. Sixty days later EU enforcement arrives carrying fines up to 7 percent of global turnover. A multinational has to choose which regime sets its internal governance floor, the market regulating it hardest or the market funding it fastest.

Anthropic · 1 June 2026

$965bn
valuation, first frontier lab toward a listing

Anthropic filed a confidential S-1 with the SEC, the first frontier lab to walk toward a public listing. The moment a supplier goes public, its quarterly volatility becomes the operating risk of every enterprise built on it. Single-vendor dependency stops being a footnote and becomes a named line in the risk register, with an owner and a routing strategy behind it.

Microsoft · 2 June 2026

2
new in-house models at Build

Microsoft introduced MAI-Code and MAI-Thinking at Build, one writing code from plain description, one built to reason, both positioned on low token cost. The supply of capability keeps climbing, which only sharpens the real constraint, governing it into production rather than building it.

Sources The White House, Executive Order on Advanced AI Innovation and Security, June 2026. · European Commission, 2026. · Anthropic S-1 filing, 1 June 2026. · Microsoft Build, 2 June 2026.

Against the grain

Not all governance helps. Gartner warned on 26 May that forcing one uniform standard across agents of very different autonomy is itself a cause of failure, and governance is now a product category, control planes sold as a cure you can purchase.

The twelve times rewards governance matched to the decision in front of you, and a uniform control layer bought to look responsible is the easiest thing to mistake for it.

The reframing question

If governance is what gets your AI into production, why is it still the first line you cut when the budget tightens?

What's next

Issue 10 lands Friday 12 June 2026, the procurement question underneath the autonomous enterprise, who owns the deployment hours when the agents, the platform vendor and the integration partner sit inside one operating model.